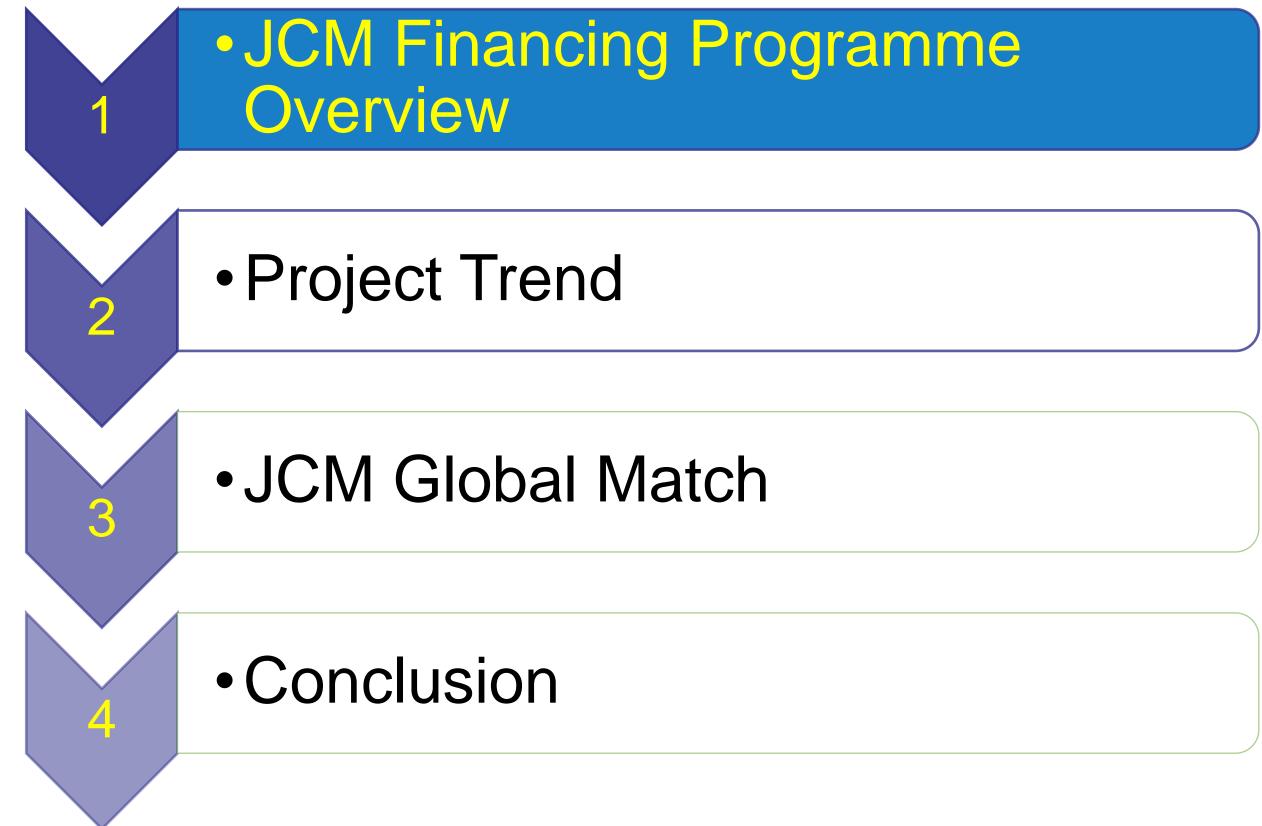
Financing Programme for JCM Model Projects and JCM Global Match



November 2023



Agenda





JCM Partner Countries (28 countries as of November, 2023)



Mongolia Jan. 8, 201 (Ulaanbaatar)



Bangladesh



Ethiopia Mar. 19, 2013 (Dhaka) May. 27, 2013 (Addis Ababa)



Kenya



Aug. 7, 2013 (Vientiane)



Saudi Arabia May. 13, 2015



- DAT IN 1 Tunisia Aug. 26, 2022 (Tunis)



Papua New Guinea Nov. 18, 2022 (Sharm-el-Sheikh)



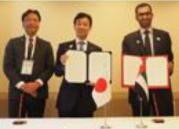
Indonesia Aug. 26, 2013 (Jakarta)



May. 26, 2015 (Santiago)



Azerbaijan Sept. 5, 2022 (Baku)



United Arab Emirates Apr. 16, 2023 (Sapporo)



Dec. 9, 2013 (Tokyo)



Myanmar Sep. 16, 2015 (Nav Pvi Taw)



Moldova Sept. 6, 2022 (Chisinau)



Kyrgyz Republic July. 6, 2023 (Bishkek)



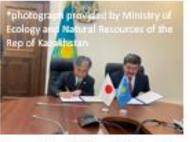


Palau Jan. 13, 2014 (Ngerulmud)



Thailand Nov. 19, 2015 (Tokyo)



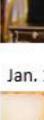


Georgia

Sept. 13, 2022 (Tbilisi)

Republic of Kazakhstan* October 30, 2023 (Astana)









Maldives Jun. 29, 2013 (Okinawa)



Viet Nam Jul. 2, 2013 (Hanoi)



Cambodia Apr. 11, 2014 (Phnom Penh)



Sri Lanka Oct. 10, 2022 (Colombo)



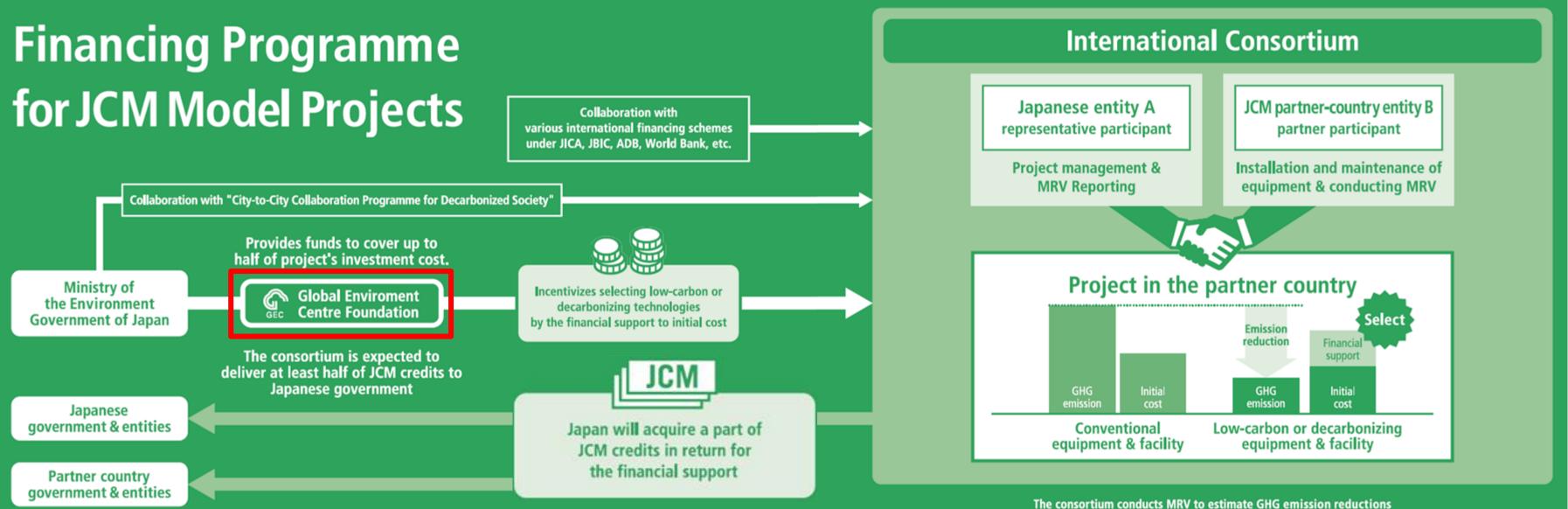
Mexico Jul. 25, 2014 (Mexico City)



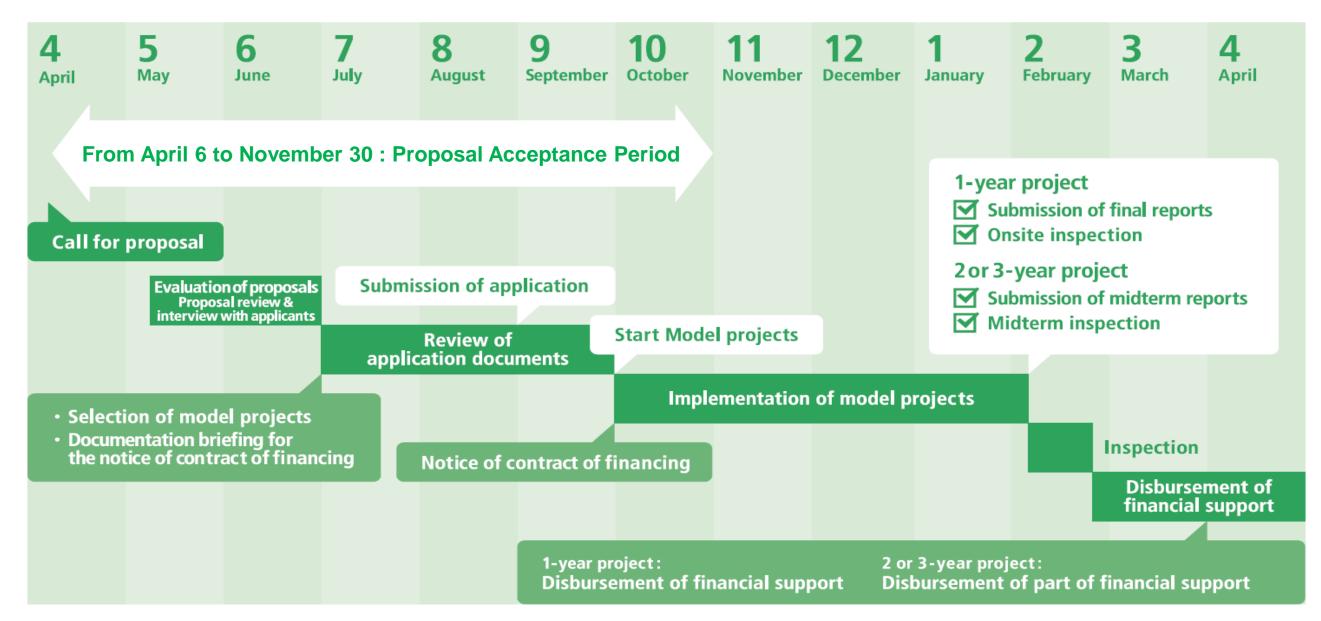
Aug. 25, 2022 (Dakar)



Uzbekistan Oct. 25, 2022 (Tashkent)



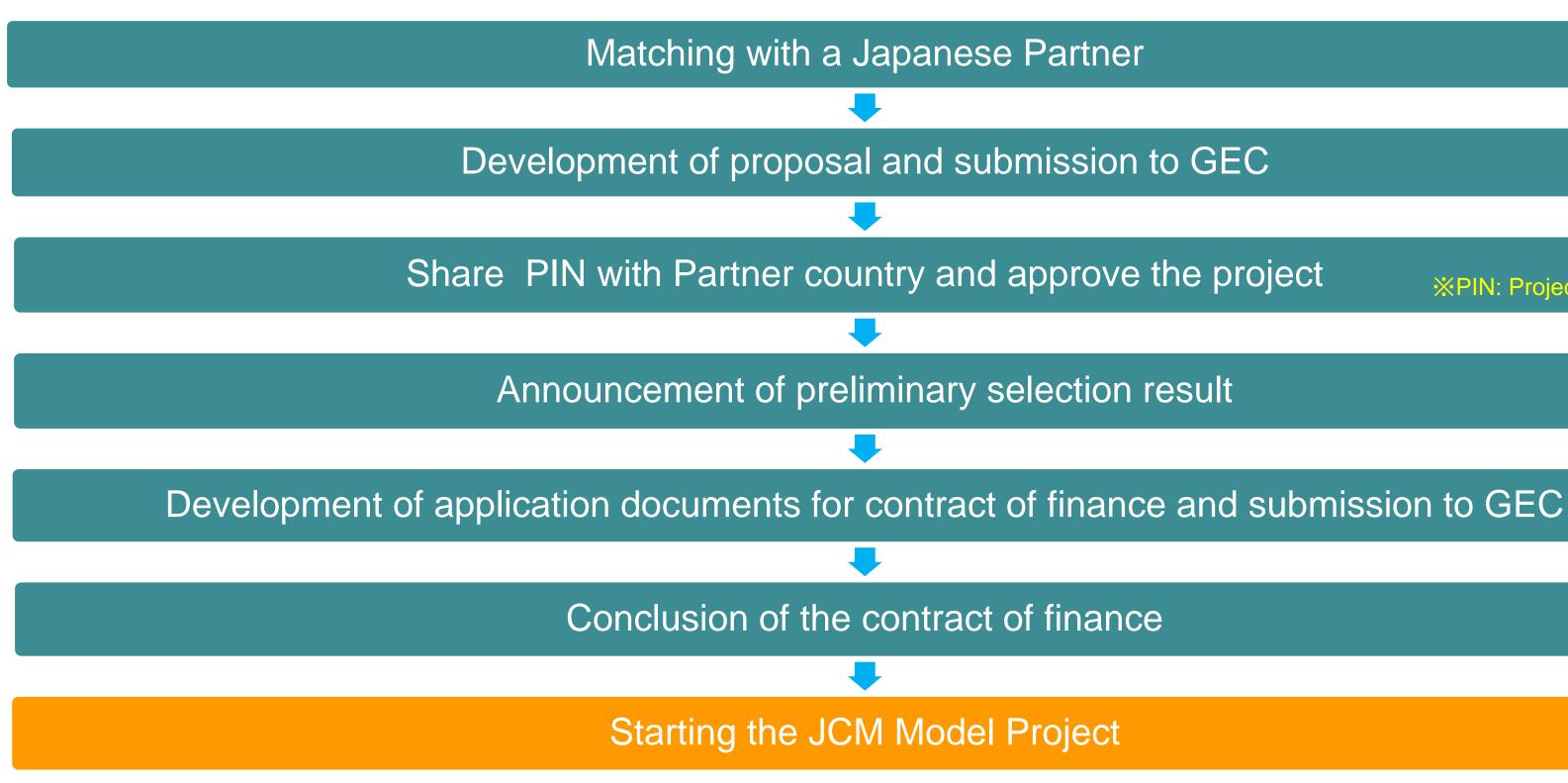
JCM Model Projects Schedule in FY2023



- Prioritize 28 partner countries that have already established the JCM (as of November. 2023). ullet
- Project proposals in other countries are also received. ullet
 - Adoption is considered in parallel with bilateral negotiations for new partner countries.

Development of JCM Model Projects

Development Step



XPIN: Project Idea Note



Outline of JCM Model Projects

Budget	Approx. USD109million for FY2023 *Applied Exchange Rate JPY137/U
Executing Entity	International Consortium that consists of a Japanese entity and a JCM partner-country entity(ies)
Scope of Financing	Facilities, equipment, vehicles, etc. which reduce CO2 from fossil fuel combustion as well as construction cost
Eligible Projects	Start installation after the Contract of Finance is concluded and finish insta
Maximum percentage of Financial Support	Maximum of 50% and reduce the percentage according to the number of already selected project(s) using a similar tech % Number of already selected project(s) using a similar technology in each partner country : none (0) = up to 50%, up to 3 (1-3) = up to 40%, more than 3 (>3) = up to 30%. The percentage
Cost-effectiveness	Cost-effectiveness of GHG emission reductions is expected to be JPY 4 Details are referred in later slide

Guideline

for Submitting JCM model project proposal

/USD

Suggested size of one model project is within USD14.5 million

for installing those facilities, etc.

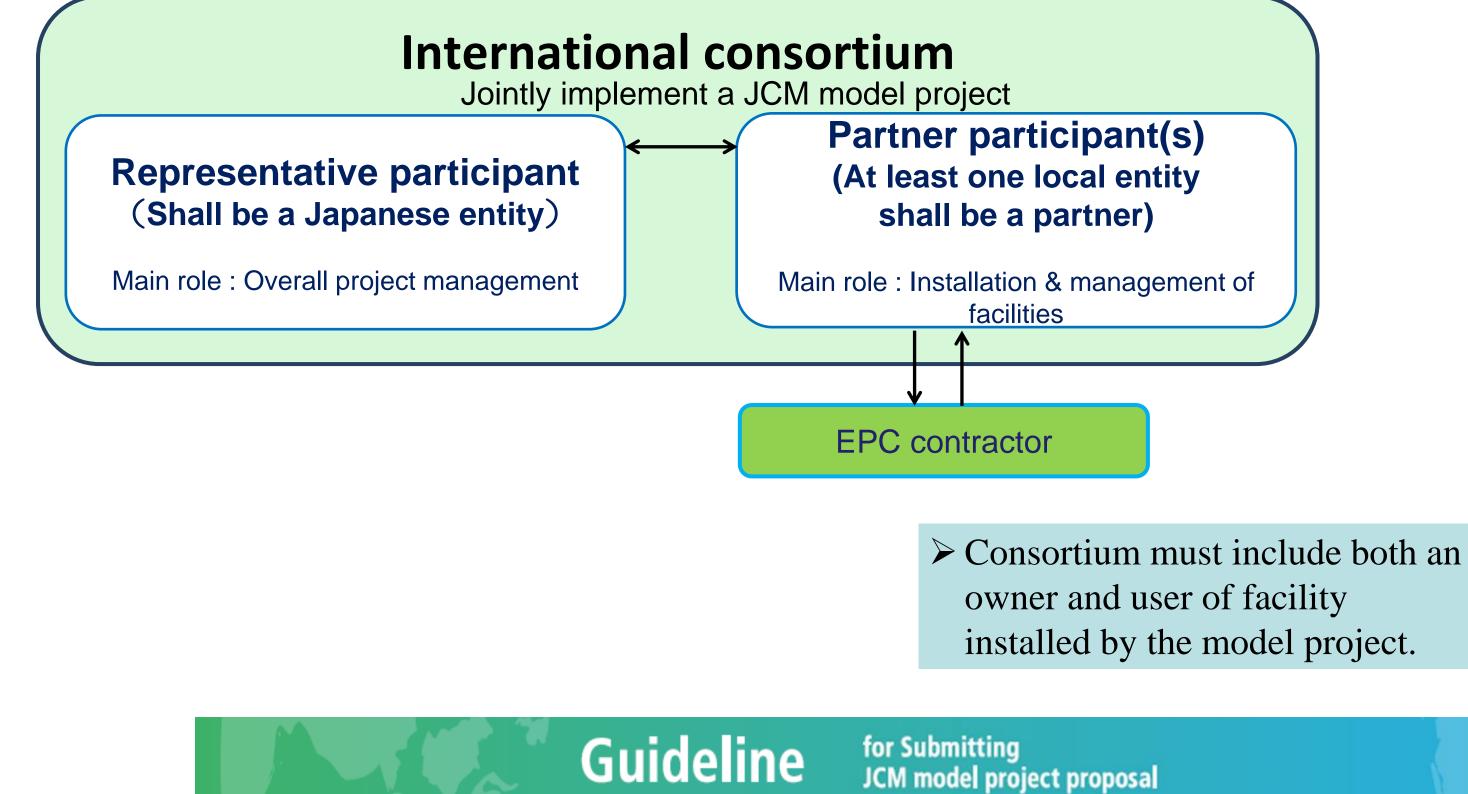
tallation within 3 years.

chnology in each partner country.

ge of financial support will be determined by GEC.

4,000/tCO2eq or lower.

International Consortium





What kind of projects are supported by Financing Programme? ⇒Excerpt form Guidelines for Su

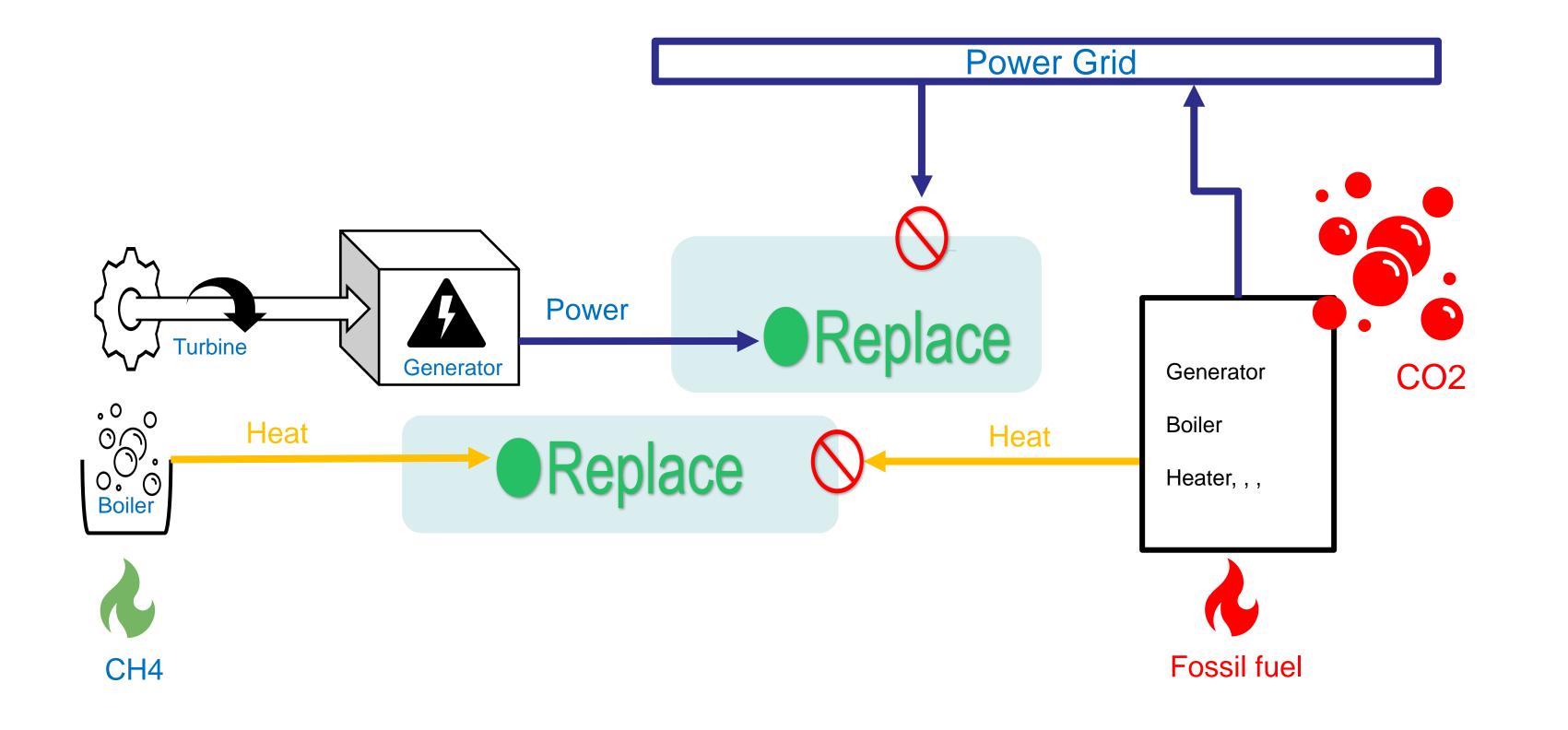
⇒Excerpt form Guidelines for Submitting Proposals (tentative)2023_Guidelines_for_Submitting_Proposals.pdf (gec.jp) Projects that reduce energy-related CO2 emissions with leading decarbonizing

(a) Projects that reduce energy-related CO2 emissions with technologies in developing countries.

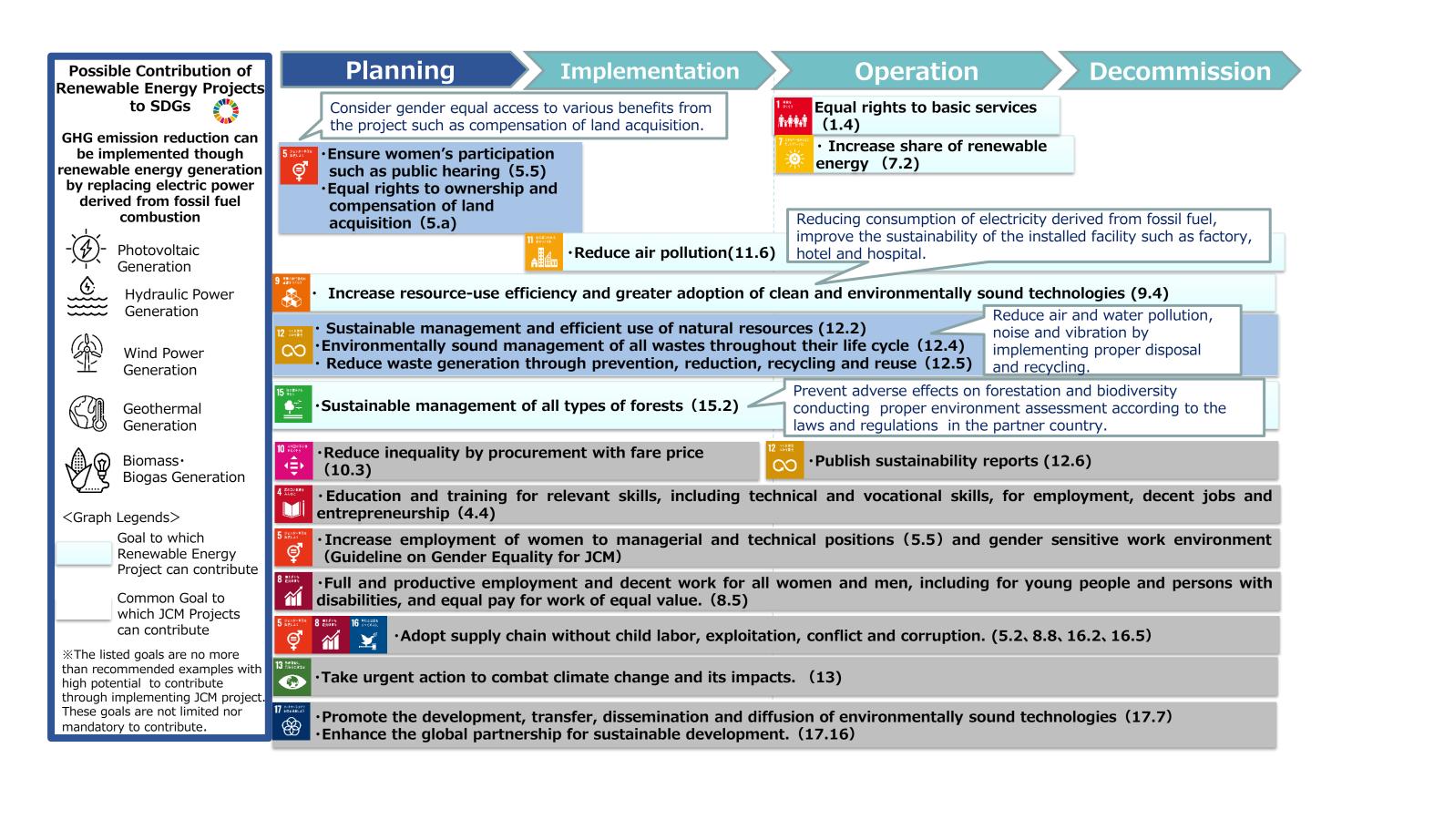
(b) Projects contribute to realization of SDGs (Sustainable Development Goals) and shall comply with the relevant laws and regulations of the partner country and international practices regarding the environmental and human rights protection.

(c) Reduction of GHG emissions achieved by the projects can be quantitatively calculated and verified.

Reduce energy-related CO2 emissions



JCM for SDGs



Categorization by applied technology type and Support

Maximum Percentage of Financial Support

Number of selected project(s) using a similar technology in each country	Percentage of financial support
0	Up to 50%
1 to 3	Up to 40%
More than 3	Up to 30%

10% flat for JCM Eco Lease Scheme

		Mangal	Banala	Ethiopi		Maldiv	Viet		Indon	Cente	1	Carab		Coudi		Muan	Theile	Dhiling	
Sector		Mongo lia	Bangla desh	Ethiopi a	Kenya	Maldiv es	Viet Nam	Lao PDR	Indon esia	Costa Rica	Palau	Camb odia	Mexico	Saudi Arabia	Chile	Myan mar	I haila nd	Philipp ine	
Sector	Technology	MN	BD	ET	KE	MV	VN	LA	ID	CR	PW	KH	MX	SA	CL	MM	TH	PH	
	Air Conditioning System						4		2								1		7
	Chiller		2				5		5	1		1					5		19
	Refrigerator								1							2	4		7
	Absorption Chiller Using Waste Heat								2								2		4
	Swirling Induction Type Air-																1		1
	Fridge and Freezer Showcase								1								- 1		2
	Boiler	2					2		4				1			2	- 3		14
	Heat Medium Boiler						_		1				-						1
	Double Bundle-type Heat Pump						1		1								1		3
	Water Heater Using Waste Heat						-		-	1							-		1
	Waste Heat Recovery System									-						2	1		3
	Heat Exchanger															~	1		1
	Transformer						4	2									<u> </u>		6
	LED Lighting							2	2								1		3
	LED Lighting with Dimming System						2		1			1					-		4
1. Energy	Pump						1		-			<u> </u>							1
Efficiency	Air Compressor						1										1		2
	Aeration System						-		1								-		1
	Regenerative Burners								1										1
	Gas Fired Furnace						1		-										1
	Gas Fired Melting Furnace																1		1
	Air Conditioning Control System						1										1		2
	Freaquency Inverter for Pump						1					1					–		2
	Loom		1						2								1		4
	Old Corrugated Cartons Process		<u> </u>						1										1
	Battery Case Forming Device						1												
														4			4		1
	Electrolyzer in Chlorine Production						-							1			1		2
	Wire Stranding Machines Autoclave						1		2										1
									2				-						2
	Multi-effect Distillation System								-				1						1
	Injection Modling Machine Solar Power Plant	_	-	-	1	-		-	1	-	-	2	2	2	10	-	25		1 95
		5	1	1	4	1	14	3	8	1	5	3	2	2	12	1	25	7	
	Solar Power Plant with Battery						4		1								1	-1	2
	Small Hydropower Plant Wind Power Plant						1 1		11									1	13
							T											0	1
2. Renewable	Geothermal Power (Binary)																	3	3
Energy	Geothermal Power (Flush)						-		-						-	-		1	1
	Biomass Power Plant						1		1						1	1		-	4
	Biogas Power Plant						2										2	1	1
	Biomas boiler						2									-	2	-	4
	Biogas boiler															1	-	1	2
	Biomass Co-generation																1		1
3. Effective Use	Power Generation by Waste Heat								1							1	2		4
of Energy	Gas Co-generation								2								4		6
4. Waste	Waste-to-Energy Plant						1									1			2
Handling and	Power Generation by Methane												1						1
	Digital Tachograph System						1												1
5. I ransportation	CNG-Diesel Hybrid Bus								1										1
	Reefer Container						1	_											1
Total	Number of technology: 49	7	4	1	4	1	47	5	53	3	5	6	5	3	13	11	61	14	243



Cost-effectiveness of emission reductions

What is the criteria of cost-effectiveness?

JPY4,000/tCO2equivalent

Amount of financial support[JPY]

Emission reductions of GHG [tCO2equivalent/y] × legal durable years[y]

* Legal durable years of the facilities is stipulated by the Japanese law, and are dependent on the industry classification.

JPY3,000/tCO2equivalent

In case the number of similar technological Projects in each country is 5 to 9.

JPY2,500/tCO2equivalent

In case the number of similar technological Projects in each country is 10 or more.

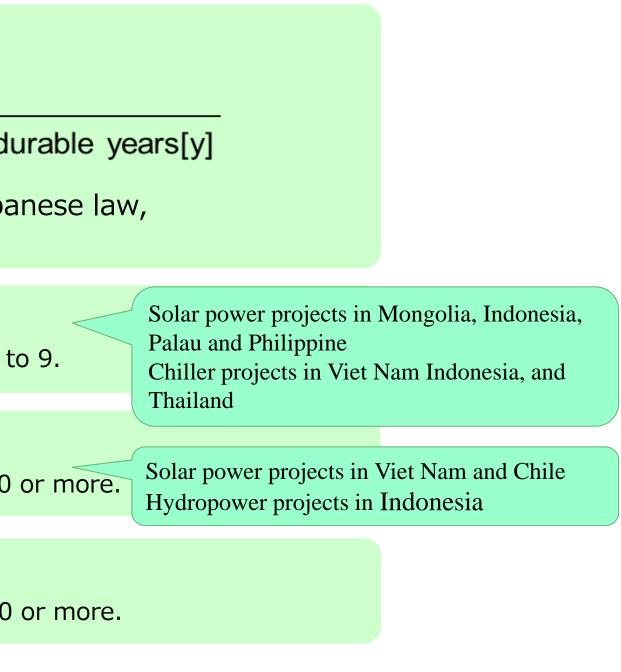
JPY2,000/tCO2equivalent

In case the number of similar technological Projects in each country is 20 or more.

NOTE: Cost effectiveness guide for a solar power project : 2,500JPY/tCo2eq Hydropower project : 500JPY/tCo2eq

Guideline

for Submitting JCM model project proposal



JCM ECO Lease Scheme

In the fiscal year 2020, "JCM Eco Lease Scheme" is newly introduced to JCM Model Project to cover leasing charges and interests. This scheme has an advantage in reducing the reporting burden of representative participants with shorter monitoring period and simple proposal document.

Representative Participant	Japanese leasing company
Amount of Financial Support	Up to JPY500 million for 3 years in principal
Percentage of Financial Support	Uniformly 10% of total leasing charges including lea
Period of MRV	Equal to leasing period
Leasing Period	At least 5 years
Costs Eligible for Financing	Leasing charges of the costs of facilities/equipment
Eligible Type of Technologies	In principle, technologies with JCM methodology (ie that have been either approved or proposed
Financial Statement for Application	Only financial statements of Representative Particip
	Amount of Financial Support Percentage of Financial Support Period of MRV Leasing Period Costs Eligible for Financing Eligible Type of Technologies Financial Statement

★JCM Eco Lease scheme: Monitoring period is equal to the leasing period (Minimum five years)

Guideline

for Submitting JCM model project proposal **Global Environment Centre Foundation**

easing interests

and relevant lease interests

GEC

es)

pant need to be submitted.

MRV Process for the JCM (MRV : Measurement, Reporting and Verification)

	Project Participant	Submission of PIN*1*2	*1 PIN (Project Idea Note): A document used to explain t outline of the project to the country and confirm no obje		
	Joint Committee	Confirmation of no objection*2	*3 PDD (Project Design Docume A document that includes m		
	Project Participant / Each Government Joint Committee	Submission of proposed methodology	methods and estimated en reductions. Required for pr registration.		
	Joint Committee	Approval of proposed methodology	JCM Home Page URL: <u>https://www.jcm.go.jp/</u>		
	Project Participant	Development of PDD*3	<contents> General information page Individual JCM partner </contents>		
	¹⁵ Third Party Entities	Validation	countries-Japan page <function> Information sharing to the </function>		
Can be conducted by the same TPE.	Joint Committee	Registration	public, e.g., • JC decision • JCM rules and guidelines		
Can be conducted simultaneously.	Project Participant	Monitoring	 methodologies and project issuance of JCM credits call for public inputs/ 		
	Third Party Entities	Verification	comment status of TPEs, etc. Internal information sharin 		
	Joint Committee decides the amount Each Government issues the credit	Issuance of credits	the JC members, e.g., • file sharing for electronic decisions by the JC		

*2 For the latest information on JCM rules and guidelines, including the PIN procedures adopted by each Partner Country government, please confirm each partner country page on the JCM home page.



Global Environment Centre Foundation

the partner bjection.

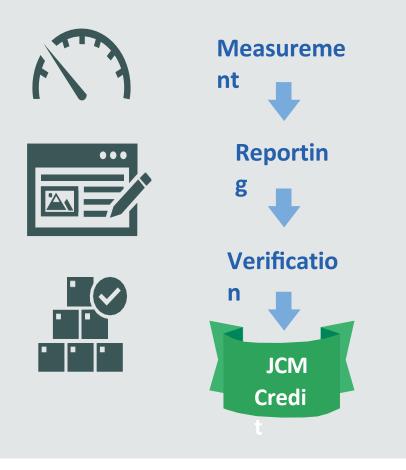
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monitoring mission project

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MRV Process for the JCM

Measurement, Reporting and Verification of amount of GHG emission reductions for JCM Project



Representative Participant of JCM Projects shall measurement, conduct reporting and verification (MRV) of the GHG emission reductions realized after installation and commissioning of the facilities/equipment for the issuance of JCM credits.

- Implement a project to reduce GHG emissions utilizing leading decarbonizing technologies
- Conduct Measurement, Reporting and Verification (MRV) of GHG emission reductions.
- Procedures for the issuance of JCM credits;

(a)Registration as JCM Project

Application for registration should be conducted within 1 year from the start of the operation of the facilities/equipment introduced by the project.

(b) Monitoring

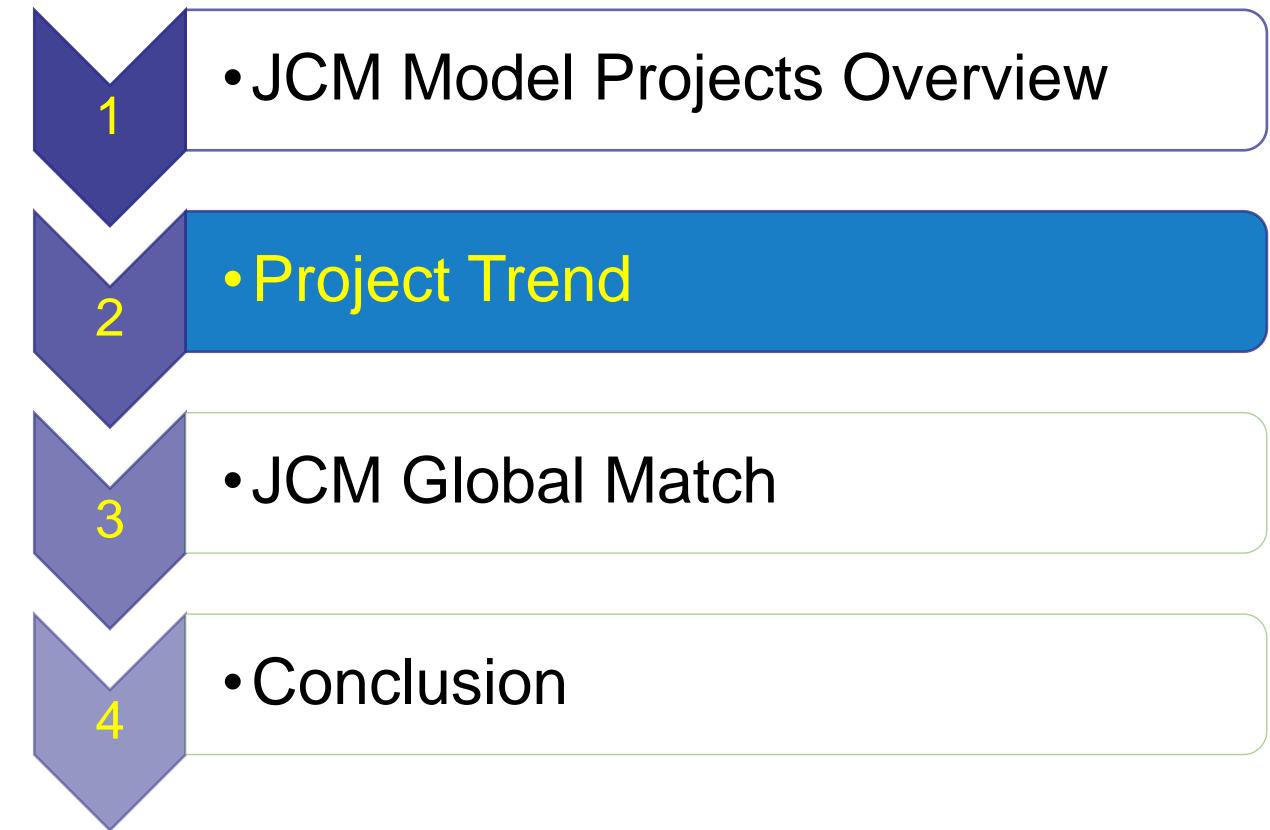
Participants shall conduct monitoring to quantitate the effects of the facilities/equipment on GHG emission reductions based on a MRV methodology approved or expected to be approved by the Joint Committee.

(C) Issuance of JCM Credits

Participants shall request for issuance of JCM credits by using the monitoring results. The issuance includes development of a monitoring report, verification by a TPE, and submission of "JCM Credits Issuance Request" to a JCM Joint Committee.

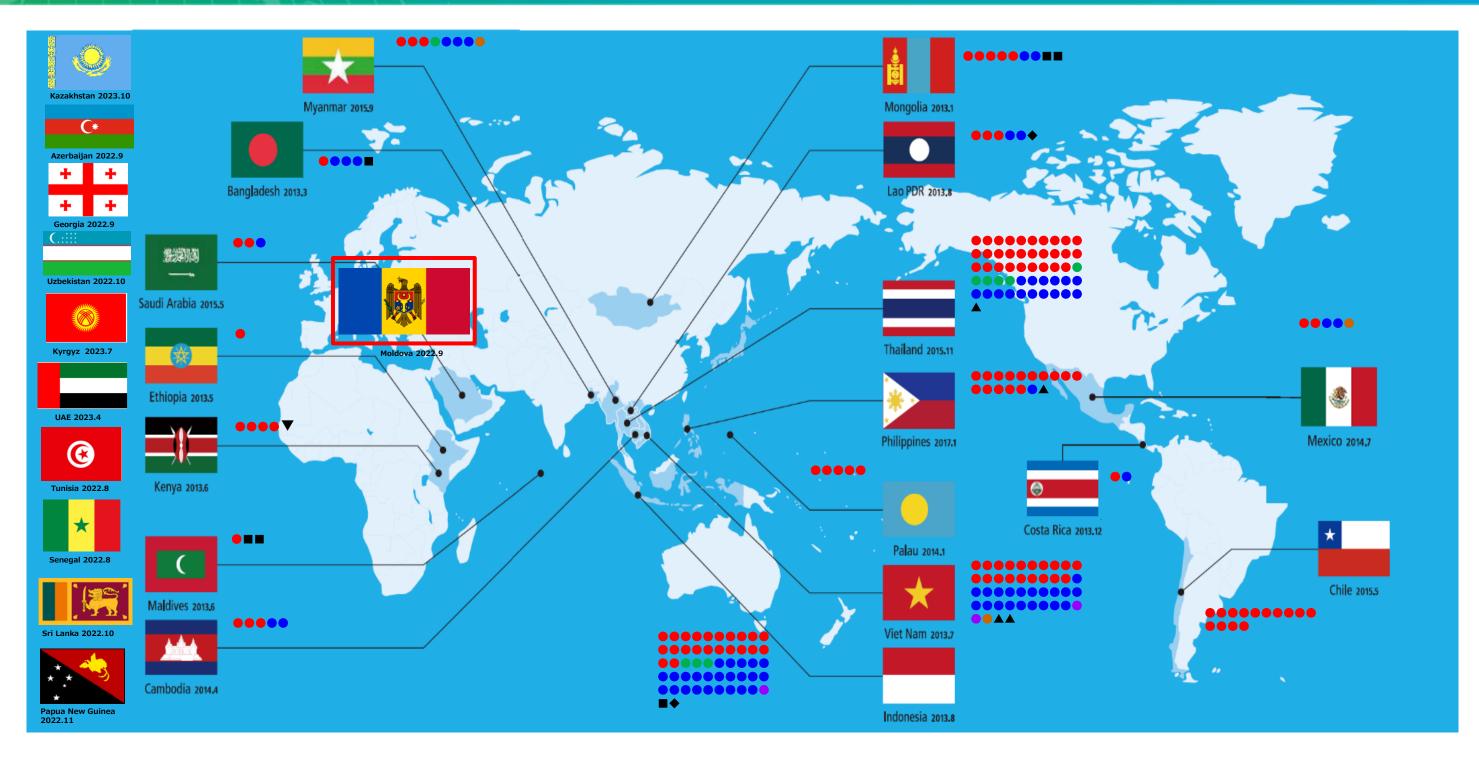
The Participants shall deliver the issued JCM Credits with the percentage decided by the Ministry of the Environment, Japan to the account of Japanese government.

Agenda





Project Map of JCM Financing Programme : as of November, 2023



Total 235 projects / 28countries (• Model Project:222, \blacksquare ADB:6, • REDD+:2, \blacktriangle F-gas:4, UNIDO \forall :1)

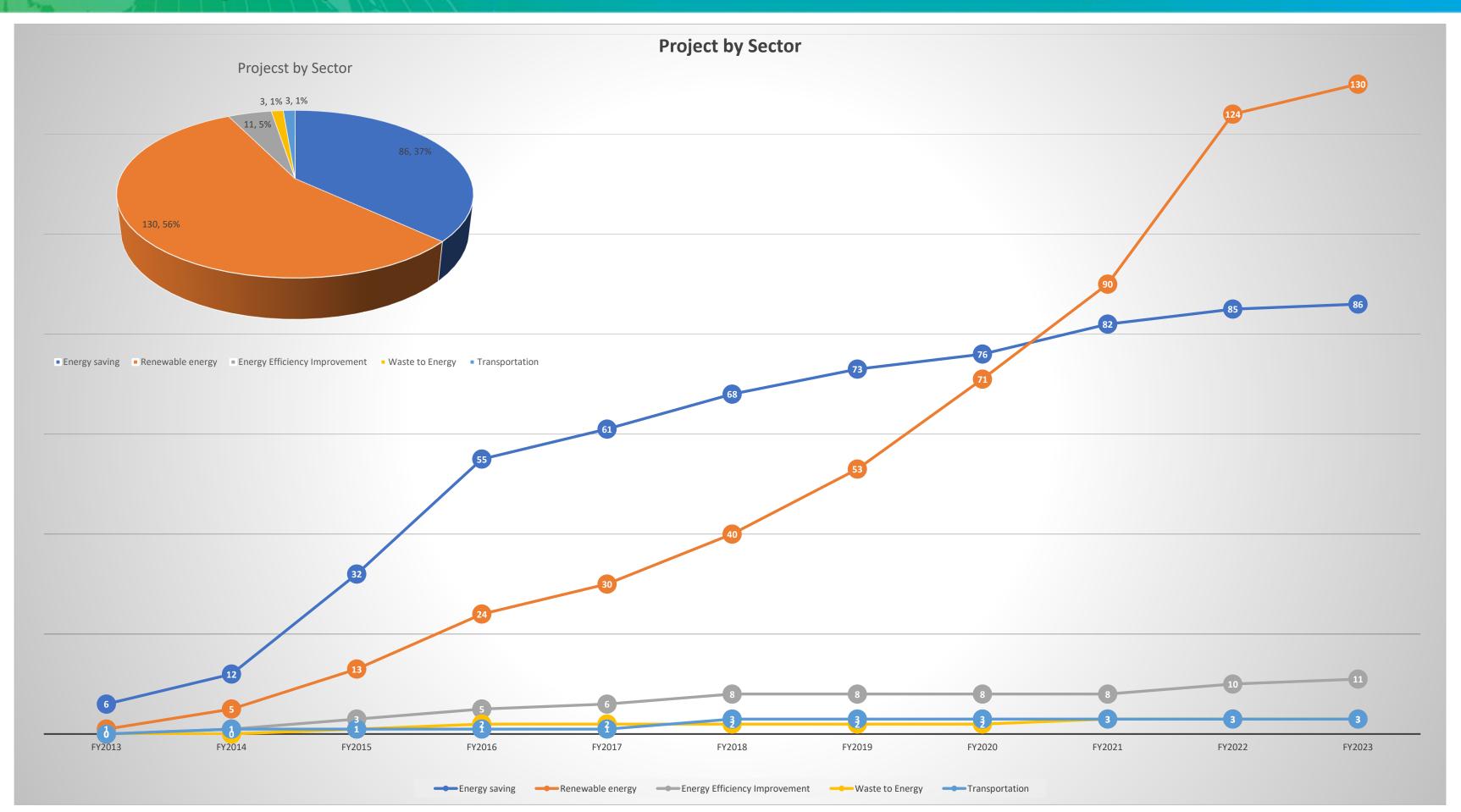




- Renewable Energy
- Effective Use of Energy
- Energy Efficiency
- Transport
- Waste Handling and Disposal

Partner Country	Representative Participant	Project Name	Sector	Estimated GHG Reduction (tCO2/year)
Mexico	BOT Lease Co., Ltd.	Introduction of 0.5MW Rooftop Solar Power System to Automotive Parts Factory (JCM Eco Lease Scheme)	Renewable Energy	392
Philippines	Global Engineering Co., Ltd.	Introduction of 6MW Power Generation System by Waste Heat Recovery for Cement Plant	Effective Use of Energy	21,245
Philippines	Kyuden International Corporation	27MW Solar Power Project in Dagohoy, Bohol Island	Renewable Energy	20,395
Philippines	Tokyo Century Corporation	Introduction of 1.2MW Rooftop Solar Power System to Electronic Equipment Assembly Factory (JCM Eco Lease Scheme)	Renewable Energy	697
Indonesia	AURA Green Energy Co.,Ltd	12MW Biomass Power Plant Project in Aceh Province, Sumatera	Renewable Energy	33,573
Indonesia	AGC Inc.	Improvement of Combustion Method and Furnace Shapes in Flat Glass Production Melting Furnace	Energy Efficiency Improvement	5,747
Indonesia	Alamport Inc.	Introduction of 3MW Rooftop Solar Power System to Paper Factory in Java Island	Renewable Energy	2,182
Chile	Farmland Co., Ltd.	26.3MW Solar Power and 48 MWh Storage Battery Project Utilizing Farmland in the Metropolitan Area and O'Higgins Region	Renewable Energy	20,197

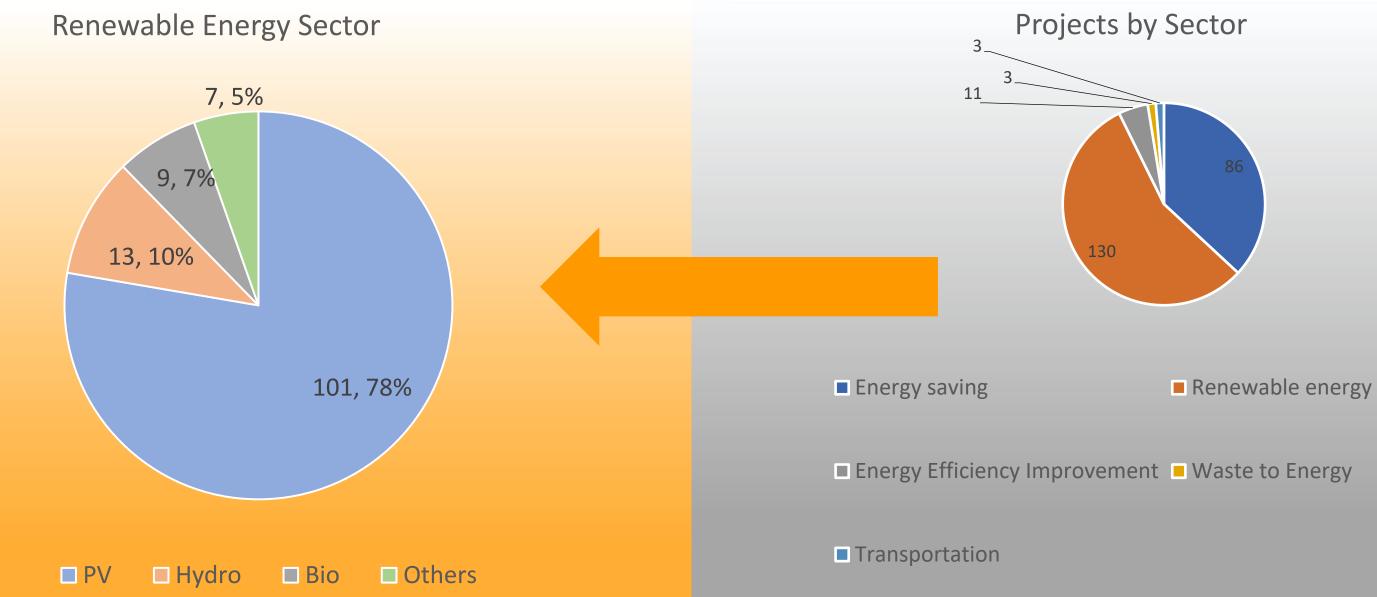
Projects by Sector





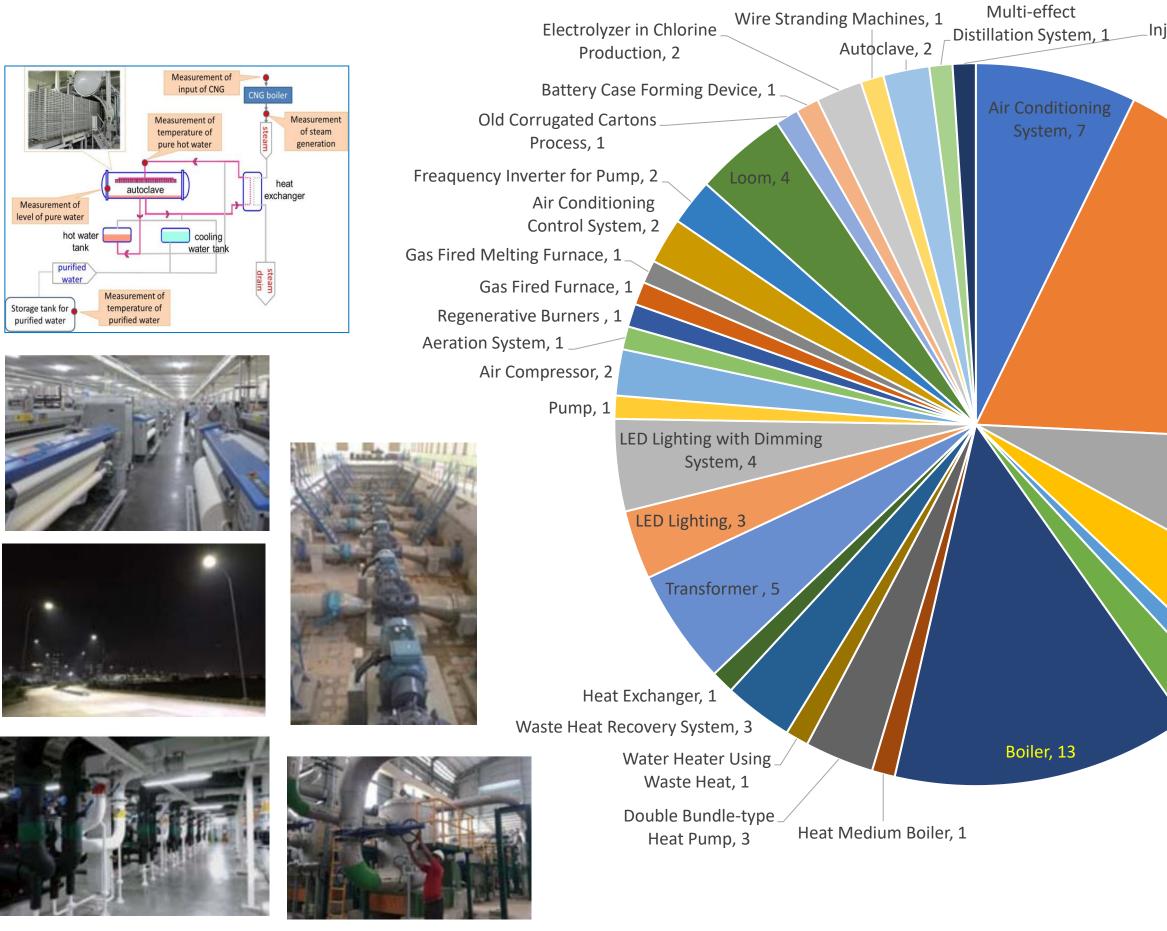
Renewable Energy Projects







Energy Saving Projects



Global Environment Centre Foundation

Injection Modling Machine, 1



Chiller, 18

Refrigerator, 7











Absorption Chiller Using Waste Heat, 4 Swirling Induction Type Airconditioning System, 1 _Fridge and Freezer Showcase, 2



JCM Model Project (FY2020) Partner Country : Saudi Arabia

400MW Solar Power Project in Rabigh Region PP (Japan): Marubeni Corporation PP (Saudi Arabia): Al Jomaih Energy & Water Company, Ltd. South Rabigh Renewable Energy Company

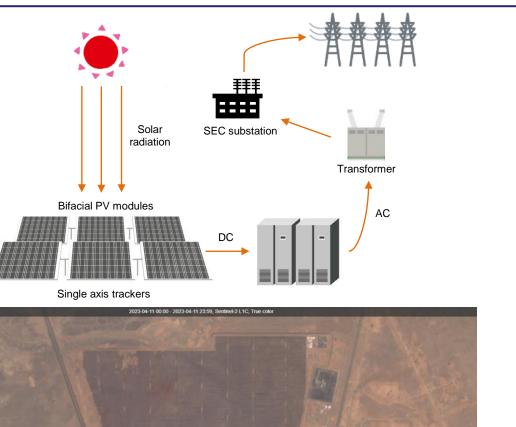
Outline of GHG Mitigation Activity

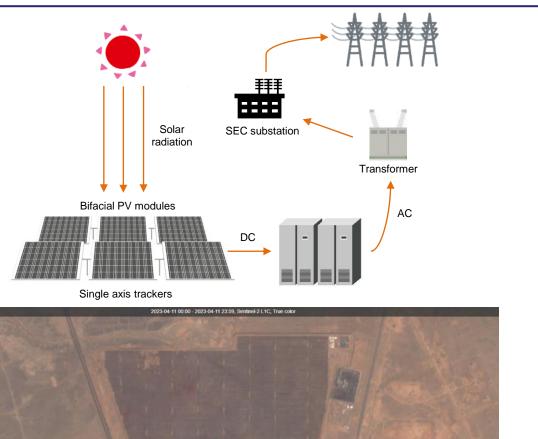
A 400 MW solar PV plant is constructed in the Rabigh Region.

A new project company is established to build, own and operate the solar PV plant, and sells electricity to a local power company for 25 years from the planned COD.

The plant employs bifacial PV modules and single-ax trackers in order to achieve high efficiency in power generation.

This project supplies renewable energy to the grid electricity and reduces greenhouse gas (GHG) emissions in Saudi Arabia.









JCM Model Project (FY2021) Partner Country: Philippines

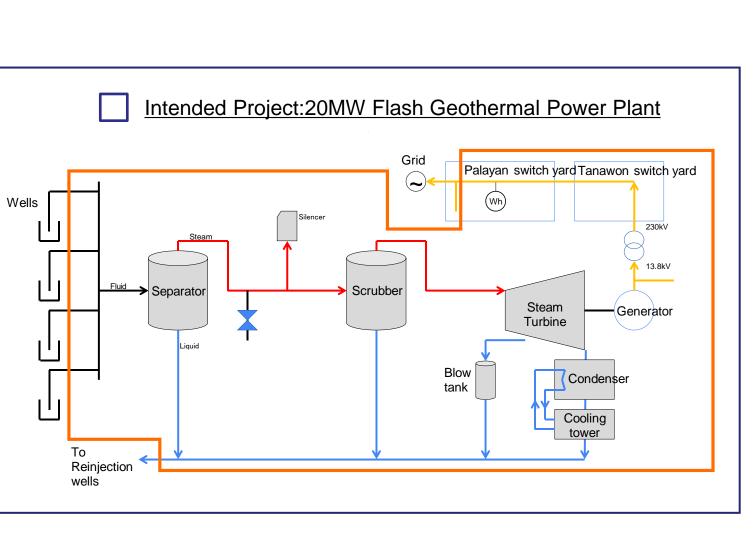
Tanawon 20MW Flash Geothermal Power Plant Project PP (Japan): Mizuho-Toshiba Leasing Company, Limited **PP (Philippines): Bac-Man Geothermal Inc.**

Outline of GHG Mitigation Activity

This project introduces a new 20 MW Flash Geothermal power plant system and new facilities for connection to the grid at Tanawon area of southern part of the Luzon island.

This Flash Geothermal power plant is small and easy to install, making it suitable for relatively small-scale geothermal power generation projects.

This project replaces the grid power produced by fossil fuel with renewable energy and reduces greenhouse gas (GHG) emissions.

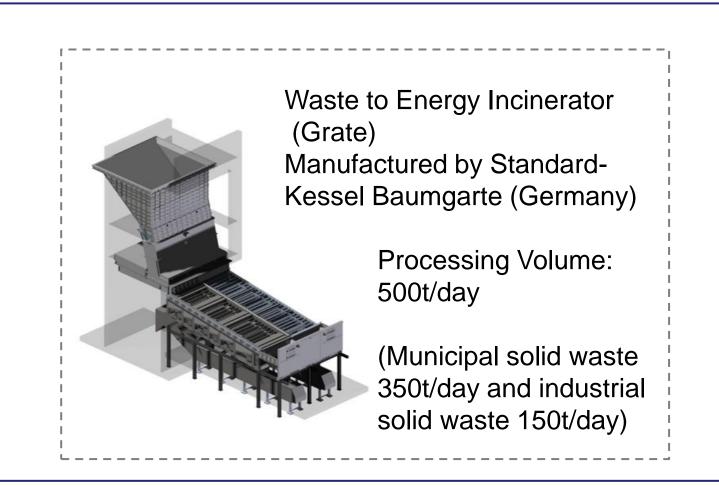




Waste to Energy project in Bac Ninh Province PP (Japan): JFE Engineering Corporation PP (Vietnam): T&J Green Energy Company Limited

Outline of GHG Mitigation Activity

A waste-to-energy plant is introduced in Bac Ninh province. This plant incinerates and generates electricity from 230 tons/day of municipal solid waste, which has been disposed of as landfill. The plant also incinerates and generates electricity from 120 tons/day of municipal solid waste and 150 tons/day of industrial solid waste, which were previously incinerated. This scheme enables the proper waste treatment and the supply of electricity without the use of fossil fuels. It also reduces methane emissions from landfill sites and greenhouse gas (GHG) emissions by replacing grid electricity.

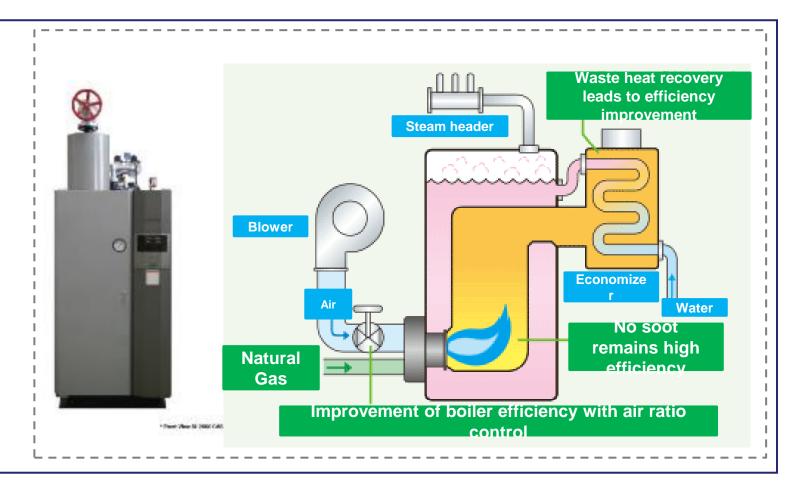


JCM Model Project (FY2022) Partner Country: Indonesia

Introduction of High-efficiency Once-through Boiler System to Chemical Factory **PP (Japan): DIC Corporation PP (Indonesia): PT. DIC GRAPHICS**

Outline of GHG Mitigation Activity

This project reduces energy consumption and greenhouse gas (GHG) emissions by installing natural gas-fired high-efficiency once-through boiler system in the factory where coal-fired boiler mainly has been used.



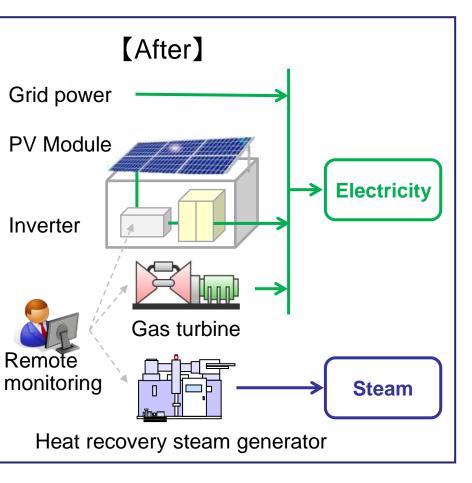
JCM Model Project (FY2022) Partner Country : Thailand

Introduction of Gas Co-generation System and 22MW Rooftop Solar Power System to Tire Factory **PP (Japan): The Kansai Electric Power Company, Incorporated** PP (Thailand): Kansai Energy Solutions (Thailand) Co., Ltd.

Outline of GHG Mitigation Activity

[Before] A Gas Co-generation System (6.6MW class \times 2 units) and a Rooftop Solar Power System (total of about 22 MW) are installed to the tire factory, and all the generated power and Grid power -> Electricity steam are supplied to replace those consumed in the factory. These high-efficient systems and renewable 미머기 energy sources realize energy saving, stable **Steam** energy supply, and reduction in green house Boiler gas (GHG) emissions.





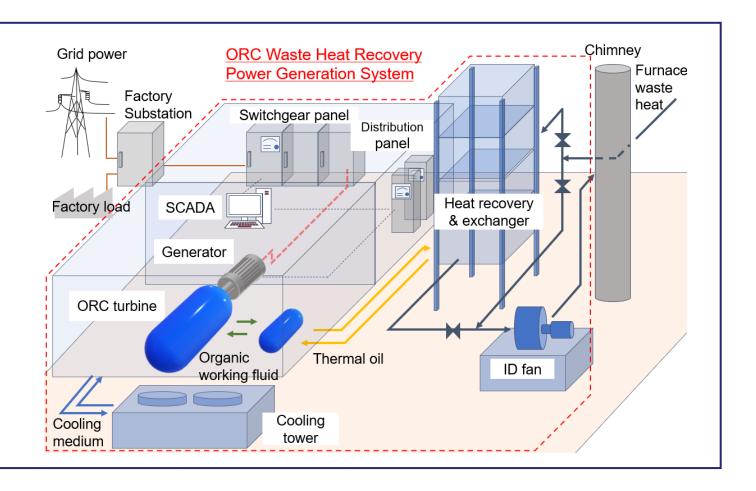
Introduction of ORC Waste Heat Recovery Power Generation System to Flat Glass Factory PP (Japan): AGC Inc.

PP (Thailand): AGC Flat Glass (Thailand) Plc.

Outline of GHG Mitigation Activity

A 1.8MW class ORC* waste heat recovery power generation system is introduced to the flat glass manufacturing factory located in Samut Prakan province for self-consumption purposes. The system reduces greenhouse gas (GHG) emissions by substituting part of grid power consumption. This project contributes to the achievement of Thailand policy for energy saving and reduction of CO_2 emissions.

* ORC: Organic Rankine Cycle



48MW Offshore Wind Power Generation Project in Duyen Hai District, Tra Vinh Province PP (Japan): Shizen Energy Inc.

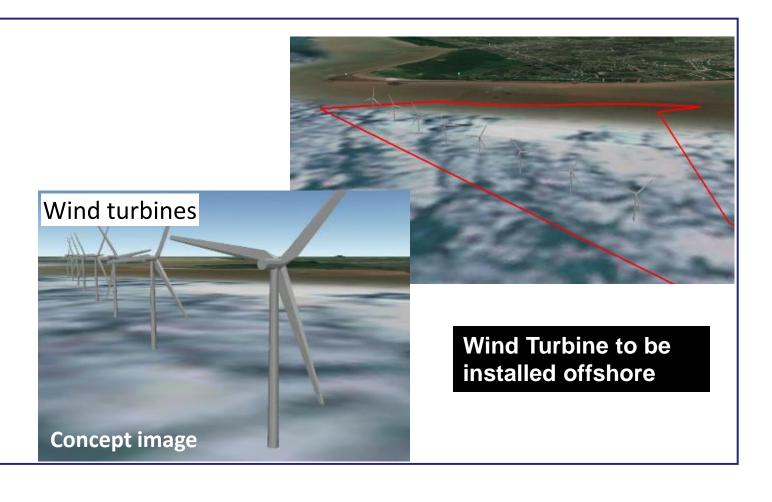
PP (Vietnam): Duyen Hai Wind Power Company Limited

Outline of GHG Mitigation Activity

This project installs offshore wind power generation facilities with a capacity of 48 MW 100m to 2km offshore in Duyen Hai District, Tra Vinh Province.

The electricity is sold to the Vietnam Electricity to replace fossil fuel originated power in the grid to reduce greenhouse gas (GHG) emissions.

This project contributes to Vietnam's nationally determined contribution (NDC) for reducing GHG emissions by 9% compared to BAU.





<u>JCM Global Match</u> enhances the efficiency of your project development specializing in the JCM financing programme.







Partner Country Enterprises



After registration, you can...

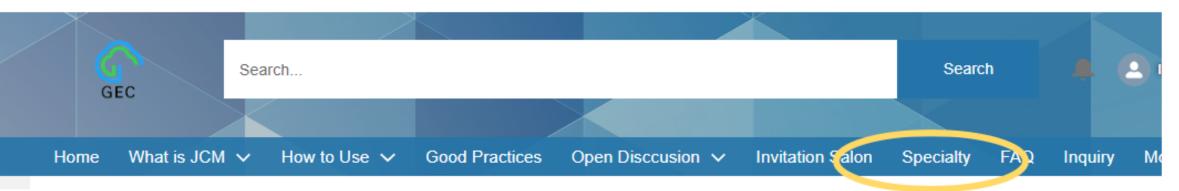
FIND ADVERTISE **Potential partner** Your company to other users

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You can also obtain company lists by 2 ways.

*Menu bar



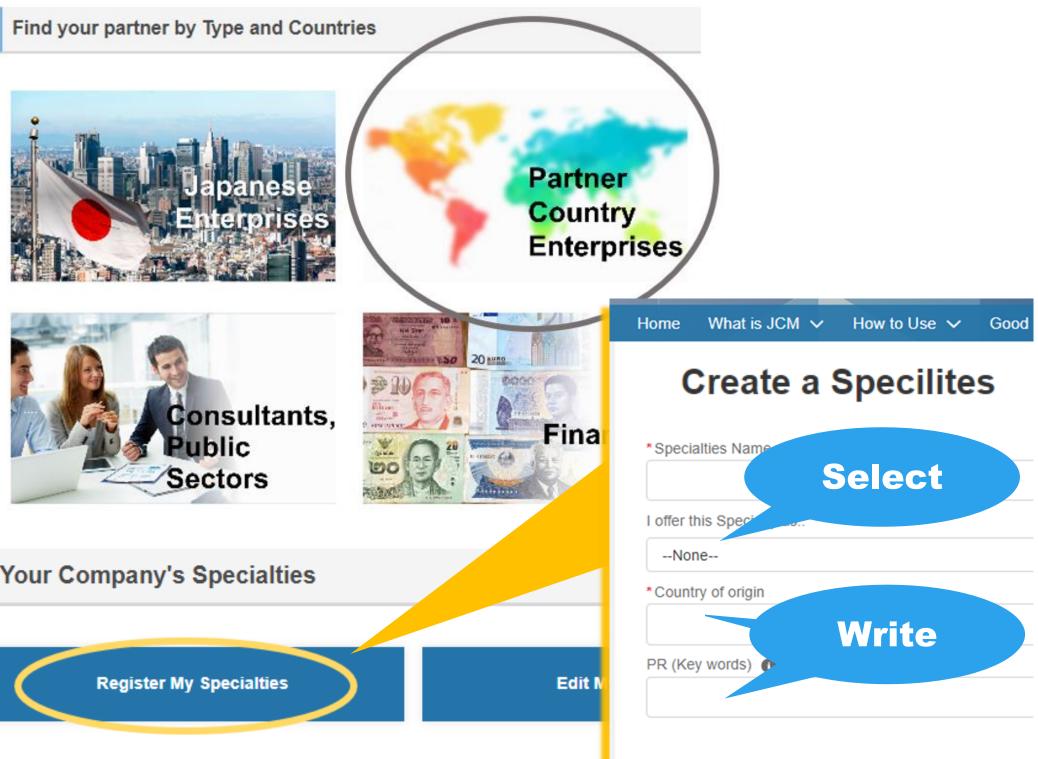
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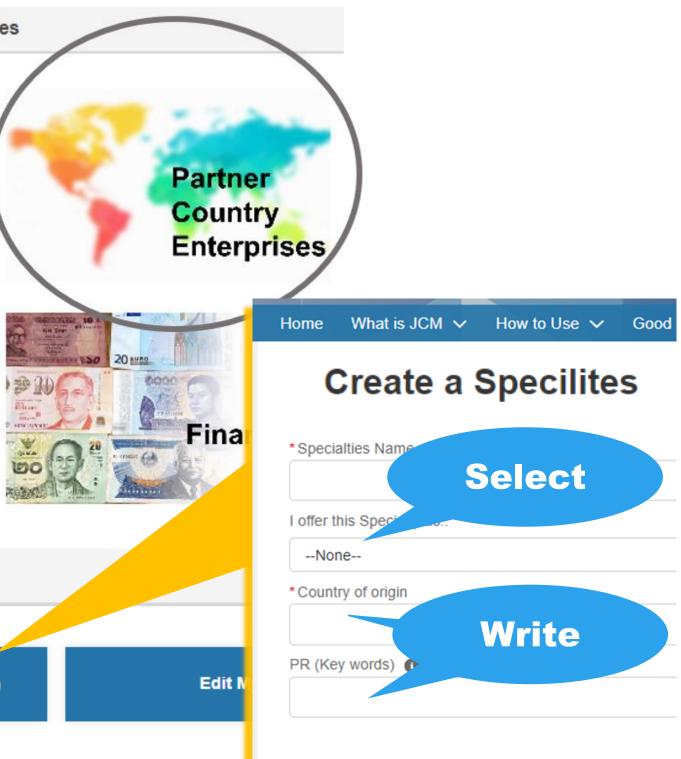


To promote better, you can create

"My specialties" card after registration.







Your Company's Specialties





"Open Discussion" is also the place you can advertise your products and services freely.

Open Discussion





G	EC	Search				Search		2
Home	What is JCM	I ✓ How to Use ✓	Good Practices	Open Disccusion 🗸	Invitation Salon	Specialty FAC	ג Inquiry	More 🗸
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JCM Global Match

https://gec.force.com/JCMGlobalMatch/







Consultation with GEC

Please let any enterprize who may plan a JCM Model project in your country know about this information.

Consult GEC anytime during the year (except for evaluation period.)

Please fill out the Consultation Form which URL is shown here <u>GEC_Consultation_Form_2023_en.docx</u>as much as possible and send it to <u>jcm-info@gec.jp</u> for free of charge consultation online or **offline.** Your email title should be "Consultation on application for JCM Model" Project (Your company name)."

GEC will support you by answering to your questions and offer practical advices on points like below:

Sample points of consultation

- ✓ Definition of Eligible Project and advanced technologies
- ✓ International Consortium
- ✓ MRV methodologies to calculate reduction in GHG emission
- \checkmark Legal durable years, maximum percentage of financial support, and cost effectiveness
- ✓ Plan to obtain necessary financing, concession, licenses, etc.
- ✓ Reasons financial soppurts are needed, Profitability

Consultation Form (part)

Global Environment Centre Foundation (GEC)

Consultation Form for JCM Project and Co-innovation Project [FY2022]

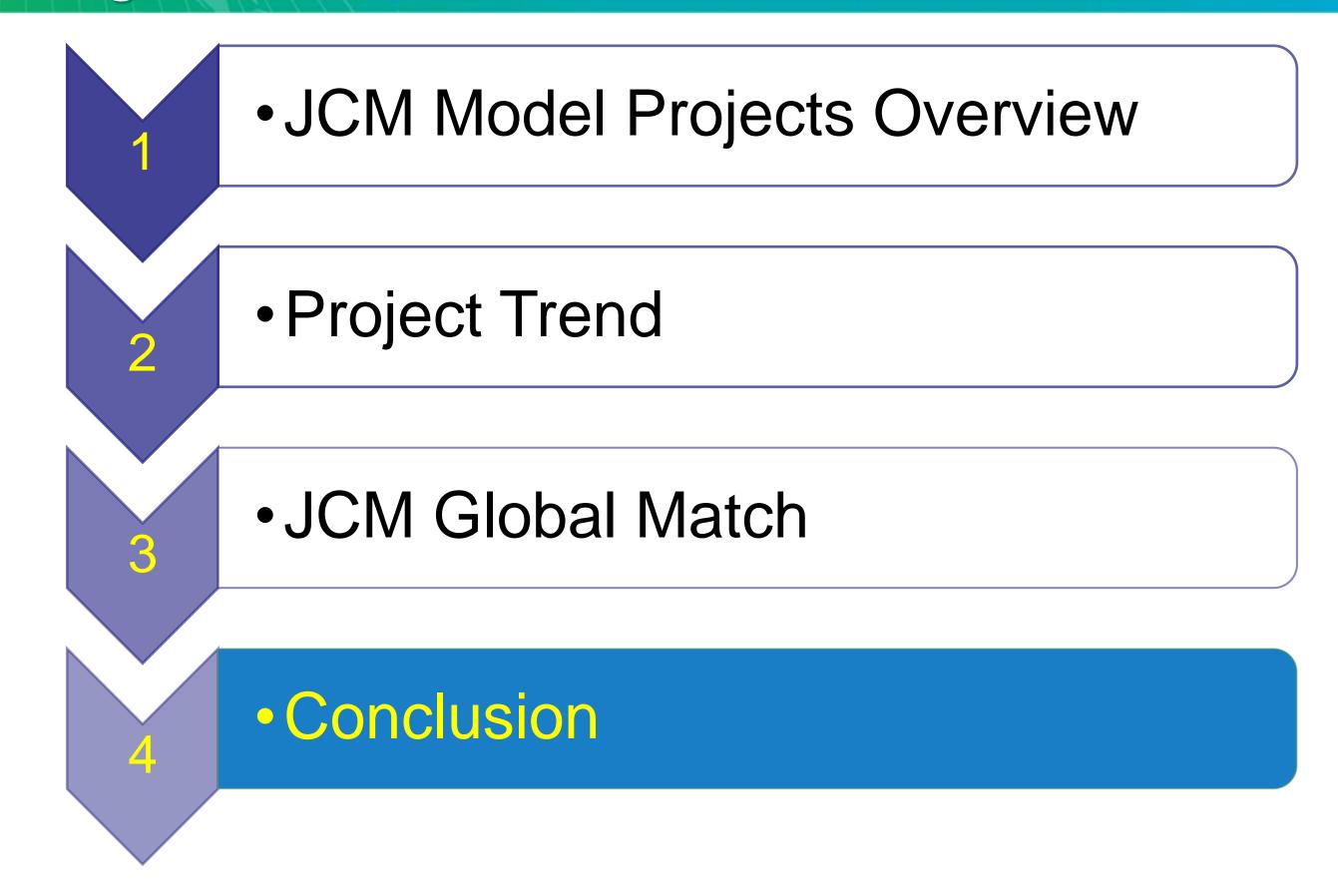
Please fill out the white space as much as possible.€

aterial - Guidelines for Submitting Proposals (Tentative translation) for JCM Project+ tps://gec.jp/jcm/jp/kobo/r04/mp/(tentative)2022 Guidelines for Submitting Proposals.pdf€

Information of Consultation							
Select for which project	□ JCM Model Project						
vould you like to apply.↩	□ Co-innovation Project						
	□ Undecided						
D No.∉	*For internal use=						
Entry Date⇔	Click here to select a date 🛛 🖓						
Submission to GEC	E-mailed on Click here to select a date / Meeting						
	(at),⊲						
Meeting attendee(s)↩	<i>€</i>						
	*Please list the name(s) and organization(s).						
Past Consultation Date	□ First time						
or the same project⇔	() times : Previous Consultation Date : Click here to select a date 4						
GEC responder∉	*For internal use=						
	Project Information Provided by						
Company name≓	4						
Department/division ←	4						
l'our name≓	4						
E-mail address∉	4						
Phone No.↩	*Country code + local number						
	Project Information						
Application target₽	□ FY2022 □ FY2023 □ TBD↔						
	If other than above, please specify: 😅						
artner country≓	4						

r arener country.	
	*The country where the project will be implemented.↔
Name of representative	Name of representative $participant(s)^{*1}$: \leftarrow
participant∈	Website: ↔
	*I: A representative participant must be a Japanese entity registered in Japan.44
	If you haven't decided or been looking for one, please state as such.⇔
Name of partner	Name of partner participant(s)*1: 4
participant∈	Partner participant*2 is a subsidiary of a Japanese company: Click to select∉
	Website: 🗸
	*1: Please include an entity that owns and uses the facility introduced by the
	project.↔

Agenda



Representative Participants by type of Industry

	Wholesale Distributors, Trading Companies	ITOCHU Corporation / Inabata Co., Ltd. / Kanematsu Corporation / Toyota Tsusho Cor Paper Company Limited / Farmdo Co., Ltd. (FARMLAND Co., Ltd.) / Marubeni Corp
ľ	Retail	AEON MALL Co., Ltd. / AEON RETAIL Co., Ltd. / FAST RETAILING CO., LTD. / Family
	Foods	Acecook Co., Ltd. / Kirin Holdings Company, Ltd. / Sapporo International Inc. / Suntory Corporation /Dole Japan, Inc.
	Chemicals, Rubber	Otsuka Pharmaceutical Factory, Inc. / KYOWA HAKKO BIO CO. LTD. / Showa Denko DIC Corporation / Bando Chemical Industries, Ltd. / FUMAKILLA LIMITED / Mitsubishi
Ī	Textiles, Glass, Ceramics	AGC Inc. / TOTO Ltd. / Toray Industries, Inc. / Nisshinbo Textile Inc.,
ĺ	Nonferrous Metals	YKK Corporation
	Electric Machinery, Precision Instruments	ENDO Lighting Corporation / Sharp Energy Solutions Corporation / Sony Semiconduct LTD. / WWB Corporation / TSB Co., Ltd. / Hitachi-Johnson Controls Air Conditioning, I MinebeaMitsumi Inc. / YAZAKI PARTS CO., LTD. / RICOH COMPANY, LTD.
	Industrial Machinery	Ebara Refrigeration Equipment & Systems Co., Ltd. / Kanematsu KGK Corp. / Mayeka Ltd.
	Automobiles & Auto parts	DENSO CORPORATION / Toyota Motor Corporation
ĺ	Transportation, Warehousing	Tokyu Corporation / Nippon Express Co., LTD. / RYOBI HOLDINGS Co., Ltd.
	Engineering & Construction	JFE Engineering Corporation / Sumitomo Forestry Co., Ltd. / Toyo Energy Farm Co., L ENGINEERING CO., LTD. / Nihon Crant Co. Ltd. / Next Energy & Resources Co., Ltd.
	Power, Gas, Water, Energy Supply	AURA-Green Energy Co., Ltd. / eREX Co.,Ltd. / Idemitsu Kosan Co., Ltd. / Osaka Gas Incorporated / Saisan Co.,Ltd. / SHIZUOKA GAS CO., LTD. / Shizen Energy Inc. / WW Eurus Energy Holdings Corporation / Yokohama Water Co., Ltd. / Liberal Solution Co.,
	Finance	Tokyo Century Corporation / Mizuho-Toshiba Leasing Company Ltd. / Sumitomo Mitsu Finance and Leasing Company, Limited, BOT Lease Co., Ltd.
	Services and Others	Asian Gateway Corporation / Alamport Inc. / AAIC Japan Co., Ltd. / NTT DATA INSTIT FACILITIES, INC. / Oriental Consultants Co., Ltd. / Kayama Kogyo Co., Ltd. / EMATEC Global Engineering Co., Ltd. / NiX Co., Ltd. / SUURI-KEIKAKU Co., Ltd. / Chodai Co., Consultants Co., Ltd. / Finetech Co., Ltd. / Waseda Environmental Institute Co., Ltd.



orporation / Toyotsu Machinary Corporation / Japan Pulp and rporation / MITSUI & CO., LTD. / YUASA TRADING CO., LTD

nilyMart Co., Ltd. / Lawson, Inc.

ry Spirits Ltd. / CPF JAPAN CO., LTD. / Fuji Foods

to Materials Co., Ltd. / Sumitomo Rubber Industries, Ltd. / hi Chemical Corporation

ctor Manufacturing Corporation / DAIICHI JITSUGYO CO., Inc. / Voith Fuji Hydro K.K. / HOYA CORPORATION /

kawa Manufacturing Co., Ltd. / Mitsubishi Heavy Industries,

Ltd. / JGC CORPORATION / NIPPON STEEL & SUMIKIN d. / Fujita Corporation / Yuko Keiso Co., Ltd.

as Co., Ltd. / The Kansai Electric Power Company, /WS-JAPAN Co. / Hokusan Co., Ltd. / METAWATER Co., Ltd. / o., Ltd., Kyuden International CO.

sui Trust Panasonic Finance Co., Ltd. / Sumitomo Mitsui

ITUTE OF MANAGEMENT CONSULTING, Inc. / NTT EC:Environmental Management and Technology Center / o., Ltd. / TEPIA Corporation Japan Co.,Ltd. / Pacific

Infrastructure through JCM

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Thank you for your attention! Vă mulțumesc foarte mult pentru ascultare! ご清聴ありがとうございました。

Global Environment Centre Foundation(GEC) Tokyo Office

3rd Floor, Hongo Ozeki Bidg 3-19-4, Hongo, Bunkyo-ku, Tokyo 113-0033, JAPAN

Phone: +81-3-6801-8773 / FAX: +81-3-6801-8861

E-mail :jcm-info@gec.jp URL : http://gec.jp/



